# The SAES ${ }^{\circ}$ Group Q3 2013 Consolidated Results 

Conference Call - November 12, 2013

saes<br>group

## Highlights

Q3 2013 total revenues of the Group ${ }^{(1)}$ equal to $€ 31.7$ millionConsolidated revenues equal to $€ 30.5$ million, strongly affected by the currency trend; at comparable exchange rates, revenues unchanged compared to Q3 2012
$\square$ Started the process of restructuring and organizational simplification that includes the shutdown of the Chinese factory for the production of getters for CRTs in NanjingQ3 2013 negatively affected by non-recurring restructuring expenses of approximately €2.3 millionThe structural actions of organizational rationalization and cost reduction will result in overall savings of $€ 7.7$ million by the end of 2014Consolidated gross margin of the quarter equal to $37.7 \%$, but equal to $41.1 \%$ excluding restructuring charges ( $41.3 \%$ in Q3 2012)

Consolidated operating income of the quarter equal to $€ 0.4$ million, but equal to $€ 2.4$ million excluding one-off costs (€2.8 million in Q3 2012)EBITDA equal to $€ 3$ million ( $10 \%$ ), adjusted EBITDA equal to $€ 4.7$ million ( $15.4 \%$ )Excluding restructuring charges, Q3 2013 recorded a net income of $€ 0.8$ million. Actual consolidated net loss equal to $€ 1$. .5 million (net income of $€ 0.4$ million in Q3 2012)
$\square$ Consolidated revenues in the first nine months of 2013 equal $€ 99.6$ million, compared to $€ 109.2$ million in the corresponding period of 2012. Exchange rate effect equal to -3\%
(1) Including $50 \%$ of revenues coming from the joint venture Actuator Solutions

## 



## Sans Consolidated Sales by Invoicing Currency



## Consolidated Costs by Currency



## Industrial Applications BU Sales

| Industrial Applications <br> 69\% | 3Q 2013 | 3Q 2012 | Total <br> difference | Price- <br> quantity <br> effect | Exchange <br> rate effect |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 4.8 | 5.2 | $-7.5 \%$ | $-3.4 \%$ | $-4.1 \%$ |
| Lamps | 2.4 | 2.5 | $-1.8 \%$ | $4.7 \%$ | $-6.5 \%$ |
| Vacuum Systems and Thermal Insulation | 3.2 | 3.5 | $-9.1 \%$ | $3.8 \%$ | $-12.9 \%$ |
| Energy Devices | 0.0 | 0.1 | $-91.9 \%$ | $-91.3 \%$ | $-0.6 \%$ |
| Semiconductors | 10.6 | 8.9 | $19.4 \%$ | $26.3 \%$ | $-6.9 \%$ |
| Industrial Applications | $\mathbf{2 1 . 1}$ | $\mathbf{2 0 . 2}$ | $\mathbf{4 . 3} \%$ | $\mathbf{1 1 . 5 \%}$ | $\mathbf{- 7 . 2 \%}$ |


|  | September <br> $\mathbf{2 0 1 3}$ | September <br> $\mathbf{2 0 1 2}$ | Total <br> difference | Price- <br> quantity <br> effect |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Electronic Devices | Exchange <br> rate effect |  |  |  |  |
| Lamps | $\mathbf{1 6 . 4}$ | 15.8 | $3.9 \%$ | $6.3 \%$ | $-2.4 \%$ |
| Vacuum Systems and Thermal Insulation | 8.9 | 8.7 | $2.6 \%$ | $6.3 \%$ | $-3.7 \%$ |
| Energy Devices | 12.3 | $-29.4 \%$ | $-23.1 \%$ | $-6.3 \%$ |  |
| Semiconductors | 0.4 | 0.2 | $119.9 \%$ | $120.3 \%$ | $-0.4 \%$ |
| Industrial Applications | 34.8 | 34.0 | $2.3 \%$ | $5.2 \%$ | $-2.9 \%$ |

$\checkmark$ Electronic Devices: affected by the slowdown in U.S. military spending
$\checkmark$ Lamps: organic growth after the reduction of the stocks that had characterized the end of 2012
$\checkmark$ Vacuum Systems and Thermal Insulation: affected by the cyclical slowdown. In Q3 2013 higher sales of getter pumps for particle accelerators but lower revenues deriving from the pumps for industrial systems, from getters in the traditional solar industry and, more generally, from the products for thermal insulation
$\checkmark$ Semiconductors: significant growth due to the higher production investments, especially in the semiconductor sector and in the LED displays' industry

$\checkmark$ Medical SMAs: reduction of revenues mainly due to the exit from the market of a medical component at the end of its life cycle and to the continuing delay of an important American customer in launching a new medical device, for which the FDA approval has been postponed to the second half of 2014

## Information Displays BU Sales

| Information Displays$\quad 3 \mathbf{3 Q} 2013$ |
| :--- |
|  |
| Liquid Crystal Displays |
| Organic Light Emitting Diodes 2012 |


|  | September <br> $\mathbf{2 0 1 3}$ | September <br> $\mathbf{2 0 1 2}$ | Total <br> difference | Price- <br> quantity <br> effect | Exchange <br> rate effect |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Liquid Crystal Displays | 0.0 | 0.7 | $-96.9 \%$ | $-96.5 \%$ | $-0.4 \%$ |
| Organic Light Emitting Diodes | 0.5 | 0.8 | $-30.2 \%$ | $-24.3 \%$ | $-5.9 \%$ |
| Information Displays | $\mathbf{0 . 6}$ | $\mathbf{1 . 5}$ | $\mathbf{- 6 3 . 3 \%}$ | $\mathbf{- 6 0 . 1 \%}$ | $-\mathbf{- 3 . 2 \%}$ |

$\checkmark$ Progressive setting at zero of Group's sales in the LCD segment
$\checkmark$ OLEDs: persistence of low volumes, in a business still at levels typical of a start-up business

## Industrial Applications Margins

All figures in $M €$, unless otherwise stated

|  | 3Q 2013 | 3Q 2012 | Total <br> difference |
| :--- | ---: | ---: | ---: |
| NET SALES | 21.1 | 20.2 | 0.9 |
| GROSS PROFIT | 8.1 | 9.0 | -0.9 |
| Gross Margin | $38.5 \%$ | $44.5 \%$ |  |
| OPERATING INCOME | 3.6 |  |  |
| Operating Margin | $17.2 \%$ | $27.9 \%$ |  |
|  |  |  | $\mathbf{5 . 7}$ |


|  | 3Q 2013 <br> adjusted | Total <br> difference |  |
| :--- | ---: | ---: | ---: |
| NET SALES | 21.1 | 20.2 | 0.9 |
| GROSS PROFIT | 9.1 | 9.0 | 0.1 |
| Gross Margin | $43.3 \%$ | $44.5 \%$ |  |
| OPERATING INCOME | 5.3 | 5.7 | -0.4 |
| Operating Margin | $25.1 \%$ | $27.9 \%$ |  |

$\checkmark$ Adjusted gross profit substantially in line with Q3 2012
$\checkmark$ Adjusted gross margin to $43.3 \%$ : decline of margins in the business of vacuum systems, due to a different product mix, only partially offset by the increase in the lamps business, favored by the rationalization process
$\checkmark$ Adjusted operating income to $€ 5.3$ million (or $25.1 \%$ ): slight decrease compared to Q3 2012 mainly due to the increase in selling expenses in the Semiconductors Business

## Shape Memory Alloys Margins

All figures in $M €$, unless otherwise stated

|  | 3Q 2013 | 3Q 2012 | Total <br> difference |
| :--- | ---: | ---: | ---: |
| NET SALES | 9.2 | 11.8 | $\mathbf{- 2 . 7}$ |
| GROSS PROFIT | 3.3 | $\mathbf{4 . 3}$ | $\mathbf{- 1 . 0}$ |
| Gross Margin | $35.9 \%$ | $36.5 \%$ |  |
| OPERATING INCOME | $\mathbf{1 . 1}$ | $\mathbf{1 . 8}$ | $\mathbf{- 0 . 7}$ |
| Operating Margin | $12.0 \%$ | $15.6 \%$ |  |
|  |  |  |  |

$\checkmark$ Compared to Q3 2012, reduction in gross profit mainly due to the decrease in revenues
$\checkmark$ Adjusted gross margin equal to 36\%, broadly in line with Q3 2012
$\checkmark$ Operating income equal to €1.1 million, compared to €1.8 million in Q3 2012: the containment of operating expenses in absolute terms was not enough to offset the decrease in revenues and the consequent decline of gross profit

## Information Displays Margins

|  | 3Q 2013 | 3Q 2012 | Total <br> difference |
| :--- | ---: | ---: | ---: |
| NET SALES | $\mathbf{0 . 2}$ | $\mathbf{0 . 3}$ | -0.2 |
| GROSS PROFIT | $\mathbf{0 . 1}$ | $\mathbf{0 . 1}$ | $\mathbf{0 . 0}$ |
| Gross Margin | $58.5 \%$ | $40.6 \%$ |  |
| OPERATING INCOME | $-\mathbf{0 . 2}$ | $-\mathbf{0 . 4}$ | $\mathbf{0 . 2}$ |
| Operating Margin | $-86.0 \%$ | $-107.8 \%$ |  |

$\checkmark$ In Q3 2013 gross profit substantially at breakeven
$\checkmark$ Operating loss of $€ 0.2$ million: the volumes of the OLED business were not yet enough to support the operating expenses (in particular, R\&D expenses)

| All figures in M€, unless otherwise stated | 3Q 2013 | 3Q 2012 | Total difference |
| :---: | :---: | :---: | :---: |
| NET SALES | 30.5 | 32.4 | -2.0 |
| GROSS PROFIT | 11.5 | 13.4 | -1.9 |
| Gross Margin <br> R\&D expenses <br> Selling expenses <br> G\&A expenses | $\begin{array}{r\|} \hline 37.7 \% \\ -3.3 \\ -2.8 \\ -5.6 \end{array}$ | $\begin{array}{r} \hline 41.3 \% \\ -3.4 \\ -2.8 \\ -4.9 \end{array}$ | 0.1 0.0 -0.7 |
| Total operating expenses <br> Royalties <br> Other income (expenses), net | $\begin{array}{r} -11.7 \\ 0.5 \\ 0.2 \end{array}$ | $\begin{array}{r} -11.1 \\ 0.5 \\ 0.0 \end{array}$ | -0.6 -0.1 0.1 |
| OPERATING INCOME | 0.4 | 2.8 | -2.5 |
| Operating Margin <br> Interest and other financial income (expenses), net Income (loss) from equity method evalueted companies Foreign exchange gains (losses), net | $\begin{array}{r} \hline 1.2 \% \\ -0.3 \\ -0.2 \\ 0.1 \\ \hline \end{array}$ | $\begin{array}{r} \hline 8.7 \% \\ -0.4 \\ -0.3 \\ 0.0 \\ \hline \end{array}$ | 0.2 0.1 0.0 |
| INCOME BEFORE TAXES | -0.1 | 2.1 | -2.2 |
| Income Taxes | -0.7 | -1.4 | 0.7 |
| NET INCOME on continued operations | -0.8 | 0.7 | -1.5 |
| Net Margin <br> Net income (loss) on discontinued operations | $\begin{array}{r} \hline-2.5 \% \\ -0.7 \end{array}$ | $2.3 \%$ -0.3 | -0.4 |
| NET INCOME before minority interests | -1.5 | 0.4 | -1.9 |
| Net Margin <br> Minority interests | $-5.0 \%$ 0.0 | $1.3 \%$ 0.0 | 0.0 |
| GROUP NET INCOME | -1.5 | 0.4 | -1.9 |
| Net Margin | -5.0\% | 1.3\% |  |


| 3Q 2013 <br> adjusted | 3Q 2012 | Total <br> difference |
| ---: | ---: | ---: |
| $\mathbf{3 0 . 5}$ | $\mathbf{3 2 . 4}$ | $\mathbf{- 2 . 0}$ |
| $\mathbf{1 2 . 5}$ | $\mathbf{1 3 . 4}$ | $\mathbf{- 0 . 9}$ |
| $41.1 \%$ | $41.3 \%$ |  |
| -3.3 | -3.4 | 0.1 |
| -2.8 | -2.8 | 0.0 |
| -4.7 | -4.9 | 0.3 |
| -10.8 | -11.1 | 0.4 |
| 0.5 | 0.5 | -0.1 |
| 0.2 | 0.0 | 0.1 |
| 2.4 | 2.8 | -0.4 |
| $7.8 \%$ | $8.7 \%$ |  |
| -0.3 | -0.4 | 0.2 |
| -0.2 | -0.3 | 0.1 |
| 0.1 | 0.0 | 0.0 |
| 2.0 | $\mathbf{2 . 1}$ | $\mathbf{- 0 . 1}$ |
| -1.0 | -1.4 | 0.3 |
| $\mathbf{0 . 9}$ | $\mathbf{0 . 7}$ | $\mathbf{0 . 2}$ |
| $3.0 \%$ | $2.3 \%$ |  |
| -0.1 | -0.3 | 0.2 |
| $\mathbf{0 . 8}$ | $\mathbf{0 . 4}$ | $\mathbf{0 . 4}$ |
| $2.6 \%$ | $1.3 \%$ |  |
| 0.0 | 0.0 | 0.0 |
| $\mathbf{0 . 8}$ | $\mathbf{0 . 4}$ | $\mathbf{0 . 4}$ |
| $2.6 \%$ | $1.3 \%$ |  |
|  |  |  |

## $\substack{\text { saes } \\ \text { siroup }}$ Consolidated Income Statements - Sep 30, 2013

| All figures in $M €$, unless otherwise stated | $\begin{gathered} \text { Sep } 30, \\ 2013 \end{gathered}$ | $\begin{gathered} \text { Sep 30, } \\ 2012 \end{gathered}$ | Total difference | $\begin{aligned} & \text { Sep 30, } \\ & 2013 \\ & \text { adjusted } \end{aligned}$ | $\begin{gathered} \text { Sep 30, } \\ 2012 \end{gathered}$ | Total difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | 99.6 | 109.3 | -9.7 | 99.6 | 109.3 | -9.7 |
| GROSS PROFIT | 39.8 | 46.1 | -6.3 | 40.3 | 46.1 | -5.8 |
| Gross Margin | 40.0\% | 42.2\% |  | 40.4\% | 42.2\% |  |
| $R \& D$ expenses | -11.2 | -10.8 | -0.3 | -11.0 | -10.8 | -0.2 |
| Selling expenses | -9.1 | -9.4 | 0.3 | -8.8 | -9.4 | 0.6 |
| G\&A expenses | -16.1 | -16.4 | 0.3 | -15.1 | -16.4 | 1.3 |
| Total operating expenses | -36.4 | -36.6 | 0.2 | -34.9 | -36.6 | 1.8 |
| Royalties | 1.6 | 1.7 | -0.1 | 1.6 | 1.7 | -0.1 |
| Other income (expenses), net | 0.2 | 0.6 | -0.3 | 0.2 | 0.6 | -0.3 |
| OPERATING INCOME | 5.2 | 11.7 | -6.5 | 7.2 | 11.7 | -4.5 |
| Operating Margin | 5.2\% | 10.7\% |  | 7.2\% | 10.7\% |  |
| Interest and other financial income (expenses), net | -0.7 | -1.4 | 0.6 | -0.7 | -1.4 | 0.6 |
| Income (loss) from equity method evalueted companies | -0.6 | -0.7 | 0.2 | -0.6 | -0.7 | 0.2 |
| Foreign exchange gains (losses), net | 0.1 | -0.2 | 0.2 | 0.1 | -0.2 | 0.2 |
| INCOME BEFORE TAXES | 4.0 | 9.5 | -5.5 | 6.0 | 9.5 | -3.5 |
| Income Taxes | -2.5 | -4.7 | 2.2 | -2.8 | -4.7 | 1.9 |
| NET INCOME on continued operations | 1.4 | 4.8 | -3.4 | 3.1 | 4.8 | -1.7 |
| Net Margin | 1.4\% | 4.4\% |  | 3.1\% | 4.4\% |  |
| Net income (loss) on discontinued operations | -1.2 | -0.8 | -0.4 | -0.5 | -0.8 | 0.3 |
| NET INCOME before minority interests | 0.2 | 4.0 | -3.8 | 2.7 | 4.0 | -1.3 |
| Net Margin | 0.2\% | 3.6\% |  | 2.7\% | 3.6\% |  |
| Minority interests | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| GROUP NET INCOME | 0.2 | 4.0 | -3.8 | 2.7 | 4.0 | -1.3 |
| Net Margin | 0.2\% | 3.6\% |  | 2.7\% | 3.6\% |  |

## Actuator Solutions - Income Statements (50\%)

|  | 3Q 2013 | 3Q 2012 | Total difference | Sep 30, 2013 | Sep 30, 2012 | Total difference |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NET SALES | 1.4 | 1.1 | 0.3 | 3.8 | 2.1 | 1.6 |
| Cost of goods sold | -1.6 | -1.1 | -0.5 | -3.5 | -2.2 | -1.3 |
| Operating expenses | -0.5 | -0.4 | -0.1 | -1.2 | -0.9 | -0.3 |
| Other income (expenses), net | 0.1 | 0.0 | 0.1 | 0.1 | 0.0 | 0.1 |
| OPERATING INCOME | -0.6 | -0.4 | -0.2 | -0.8 | -1.0 | 0.2 |
| Interest and other financial income (expenses), net | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| INCOME BEFORE TAXES | -0.6 | -0.4 | -0.2 | -0.8 | -1.0 | 0.2 |
| Income Taxes | 0.4 | 0.1 | 0.3 | 0.2 | 0.3 | 0.0 |
| NET INCOME (LOSS) | -0.2 | -0.3 | 0.1 | -0.5 | -0.7 | 0.2 |

(figures based on the percentage of ownership held by SAES Group)

## Net Financial Position

All figures in $M €$, unless otherwise stated

|  | $\begin{gathered} \text { Sep 30, } \\ 2013 \end{gathered}$ | $\begin{gathered} \text { Jun 30, } \\ 2013 \end{gathered}$ | $\begin{gathered} \text { Mar 31, } \\ 2013 \end{gathered}$ | $\begin{gathered} \hline \text { Dec 31, } \\ 2012 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | 14.0 | 15.8 | 15.2 | 22.6 |
| Current financial assets | 1.2 | 0.1 | 0.0 | 0.1 |
| Current financial liabilities | (53.5) | (51.5) | (22.1) | (19.8) |
| Current net financial position | (38.3) | (35.6) | (6.9) | 2.9 |
| Non current financial liabilities | (3.6) | (3.7) | (18.1) | (19.2) |
| NET FINANCIAL POSITION | (41.9) | (39.3) | (25.0) | (16.3) |

$\checkmark$ In Q3 2013 negative operating cash flow (-€2 million): the self-financing was not enough to offset the negative change in the net working capital, penalized by a temporary delay in the collection of specific commercial credits in the Semiconductors Business (around €3.9 million, completely collected in the first days of October 2013)
$\checkmark$ Outflows for investments in fixed assets equal to €0.9 million in Q3 2013
$\checkmark$ Positive exchange rate effect (about $€ 0.5$ million)

## Business Outlook

For the last months of 2013, assuming stable exchange rates, the business performance is expected to be substantially in line with that of the third quarter, with the consolidation of the actions to reduce costs and increase operational efficiency, and with an increasing focus on products with higher marginsThe company is considering further rationalization actions that might involve additional non-recurring chargesThe expectation of growth is confirmed as well as the positive outlook for the joint venture Actuator Solutions
## Disclaimer and Attestation

This presentation contains forward-looking statements which are based upon current expectations and involve a number of risks and uncertainties. There are a number of important factors that could cause actual results to differ materially from those expressed in any forwardlooking statements made by the Company. These factors include the Company's ability to introduce new products at planned costs and on planned schedules, the Company's ability to maintain key client relationships and the environments of the various economies in the countries the Company conducts business. The Company cautions that the foregoing list of important factors is not exclusive. The Company undertakes no obligation to publicly release the result of any revision to these forward-looking statements which may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

The Officer Responsible for the preparation of corporate financial reports of SAES Getters S.p.A. certifies that, in accordance with the second subsection of article 154 -bis, part IV, title III, second paragraph, section V-bis, of Legislative Decree February 24, 1998, no. 58, the financial information included in the present document corresponds to book of account and book-keeping entries.
The Officer Responsible for the preparation of corporate financial reports
Michele Di Marco

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# Thanks for your attention 

E-mail: investor_relations@saes-group.com

